

**Greencore at a glance**

# Making every day taste better

**Where we operate**

**Food to go manufacturing**

We operate 13 manufacturing units across nine locations, including eight sandwich units, three salad units and two sushi units.

**Other convenience manufacturing units**

We operate eight manufacturing units across seven locations, comprising three chilled ready meal units, two chilled soup and sauce units, one chilled quiche unit, one ambient cooking sauces and pickles unit and one frozen Yorkshire Pudding unit.

**Distribution**

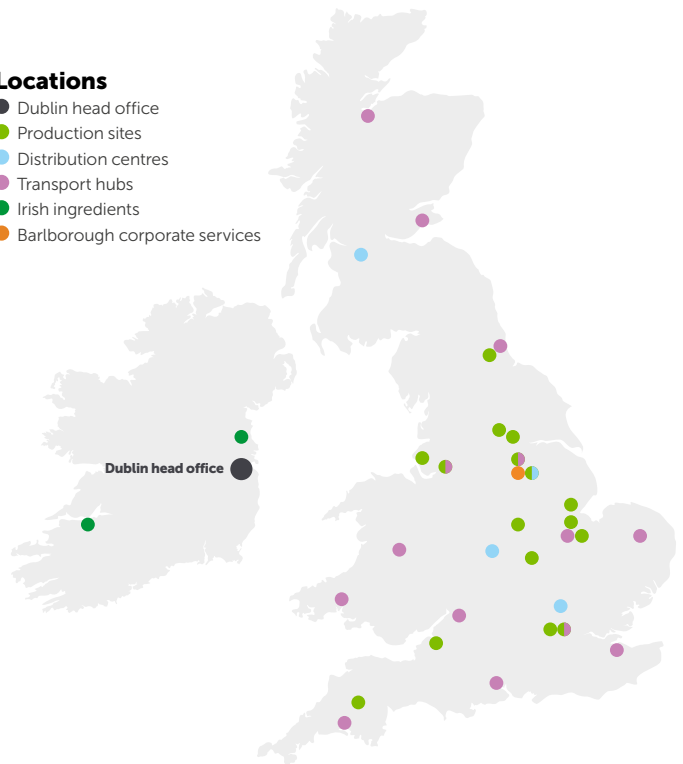
We have built a strong Direct to Store distribution operation comprising over 500 vehicles, four regional distribution centres and 14 transport hubs. Our distribution fleet delivers Greencore and third-party products to more than 10,000 small format stores throughout the UK every day.

**Irish ingredients**

The core activities of these businesses are importing and distributing animal feed and edible oils.<sup>1</sup>

**Locations**

- Dublin head office
- Production sites
- Distribution centres
- Transport hubs
- Irish ingredients
- Barlborough corporate services



**Our customers**

We supply all of the major supermarkets in the UK. We also supply convenience and travel retail outlets, discounters, coffee shops, foodservice and other retailers. Some of our principal customers include:



<sup>1</sup> In July 2020, the Group announced that it had entered into a conditional agreement to sell its interests in its molasses trading businesses to United Molasses Marketing (Ireland) Limited and United Molasses Marketing Limited. The transaction is subject to the approval of relevant anti-trust authorities which is ongoing.



Sandwiches



Sushi



Salads



Chilled snacking

Sandwiches and other food to go items produced in FY20

**619m**

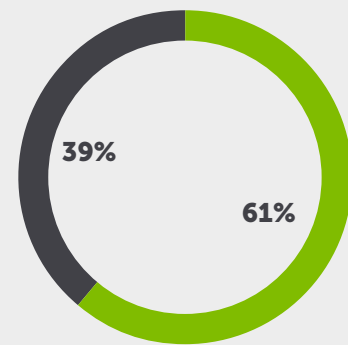
Chilled ready meals produced in FY20

**116m**

Jars of cooking sauces, dips, pickles and condiments produced in FY20

**264m**

Revenue per product (FY20)



- Food to go categories
- Other convenience categories



Chilled quiche



Chilled ready meals



Chilled soups and sauces



Frozen Yorkshire Puddings



Ambient cooking sauces and pickles